

Welcome to Knight Frank *Asia-Pacific Occupier Survey 2016/17*. This survey aims to provide insights into how occupiers use and plan their office space in the region. This year's survey garnered responses from more than 200 participants across various industries.

Consistent with Knight Frank's findings since the inaugural survey in 2013, **rent** remains the number one consideration for occupiers as the global marketplace becomes more challenging. It was unsurprising that most of the occupiers surveyed cited **economic uncertainty** as their top business challenge. This has indirectly affected their **business space** usage and **hiring decisions**, although there were positive signs suggesting expansion activity in China and India.



"2016 was a difficult year for many businesses around the region, and this was reflected by the findings in our survey. Faced with economic uncertainty and increased competition this year, more respondents to our survey chose rent as their most important building selection criteria than ever before, putting cost control ahead of image and accessibility."

#### Marcus Burtenshaw

Head of Commercial
Knight Frank Thailand

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# WHAT DESCRIBES THE PRINCIPAL INDUSTRY OF YOUR ORGANISATION?

# **MORE THAN** TECHNOLOGY/ **200 RESPONDENTS** COMMUNICATION 19.4% PUBLIC SECTOR/ NGO 1.9% PETROLEUM/ ENERGY 3.4% PHARMACEUTICAL/ BIOTECHNOLOGY/ HEALTHCARE 6.3% MANUFACTURING/ AGRICULTURE 9.2% FINANCE/ACCOUNTING/ LEGAL/SERVICES 34.0% CONSUMER PRODUCTS 10.7% CONSULTING 15.0%

# WHAT ARE THE BIGGEST **CHALLENGES FACING YOUR BUSINESS?**

Economic uncertainty, competition and cost inflation are perceived to be the top three challenges faced by businesses. To a lesser degree, they also find government policy and regulation as well as talent attraction and retention challenging.



"Unsurprisingly, economic uncertainty was highlighted as the most significant challenge to businesses in the region. External macro-economic uncertainties emanating from Europe and the US, including the fallout from Brexit and the potential impact on trade from a new US administration, are likely to weigh on sentiment. Closer to home, the performance of the slowing Chinese economy, which is so vital to many economies in Asia-Pacific, will also be an important regional determinant of business performance in 2017.

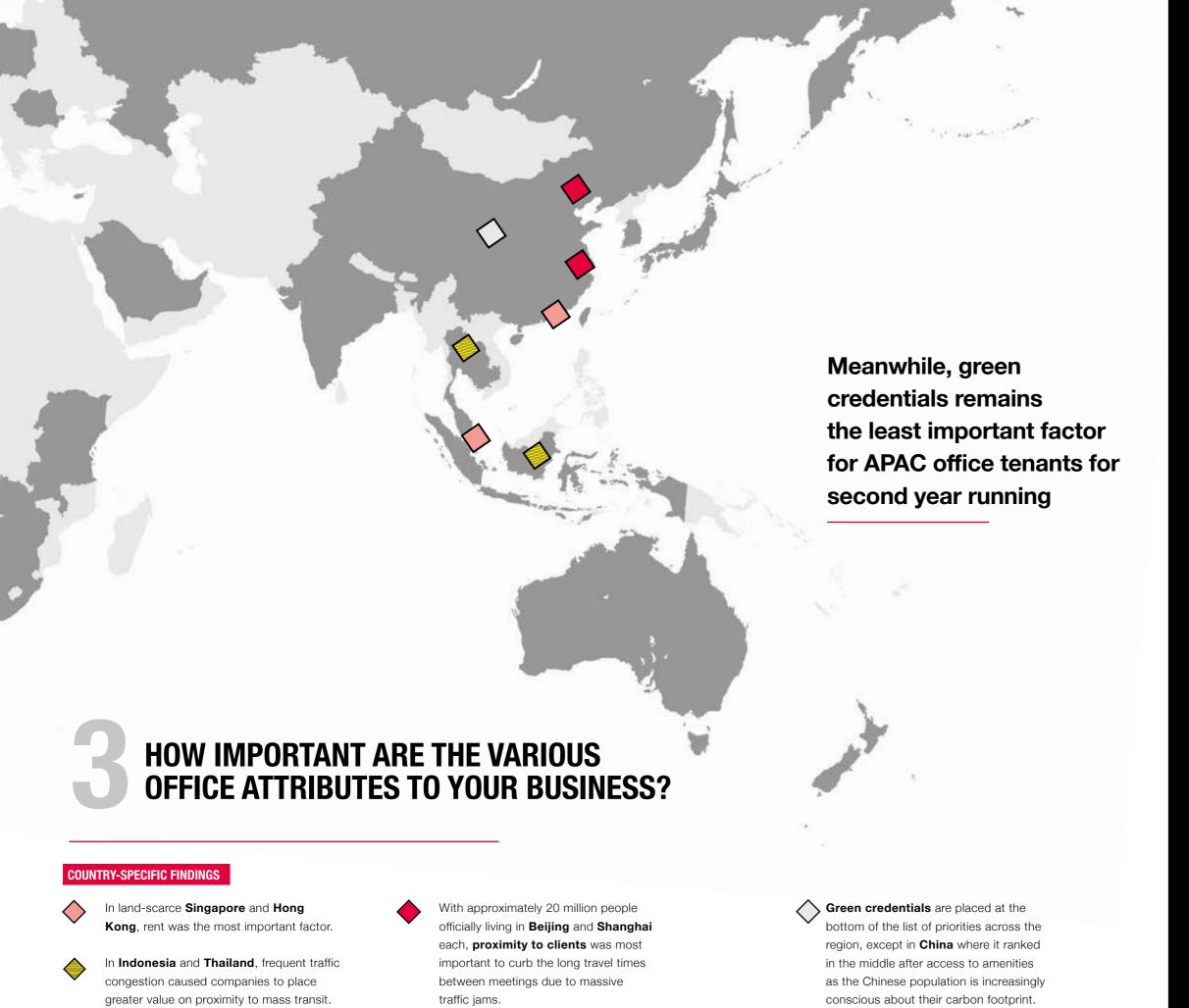
Competition was also highlighted as a major concern going forward. While traditional competition facing most industries is as strong as ever, changes in technology are also bringing in new competitors into some sectors as barriers-to-entry come down. Fin tech is proving a major challenge to retail banking, while advances such as 3D printing are bringing in new competition to certain manufacturers.

Other concerns are also weighing on many occupiers going forward, although interestingly, political uncertainty something that continues to plague the west - does not seem to have been a major concern for Asia-Pacific tenants This can certainly be viewed as a positive for the business landscape in 2017."

#### **Nicholas Holt**

Head of Research Knight Frank Asia-Pacific

OTHER	1	0.1
SUPPLY CHAIN		5.6
POLITICAL Uncertainty		13.
PRODUCTIVITY		14.
CUSTOMER LOYALTY		26.
GOVERNMENT POLICY & REGULATION		28.
ATTRACTING & RETAINING TALENT		29.
COST INFLATION		32.
COMPETITION	4	46.
ECONOMIC R UNCERTAINTY		47.



Rent is ranked the most important factor for APAC office occupiers. Meanwhile, green credentials remain the least important factor for APAC office tenants over the last two years.



LEAST IMPORTANT

Satisfaction and leasing activity levels are highest in **China** and **India**. Yet, 71% of Chinese companies and 67% of Indian companies **acquired additional space** in 2016, more than double the survey average of 30% pointing to a possible growth trend. None of the Chinese and Indian companies surveyed **disposed of surplus space** in the same period, and 57% of Chinese companies and 77% of Indian companies **expected their headcount to rise.** 



"The office space in India has been extremely buoyant in the last one year. It has seen absorption of approximately 40 million square foot of space. The demand is largely driven on account of two factors – first, large domestic consumption driven by BFSI, Manufacturing, Pharmaceuticals' and second, technology talent.

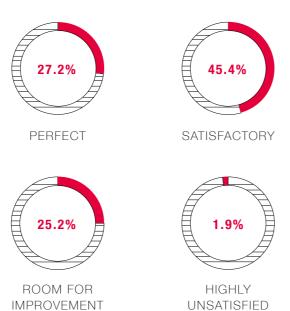
"Given the technology talent that exists in India, a lot of business from North America and Europe come to India. Commercial clients make up about 50% of this segment in the country. With a GDP that clocks 7% growth annually, stable democratic set-up, large English-speaking talent base and close to about three million graduates annually, India continues to be full of job creation opportunities."

#### Viral Desai

Head of Occupier Solutions Knight Frank India 4

# HOW WOULD YOU RATE YOUR SATISFACTION WITH YOUR CURRENT BUILDING?

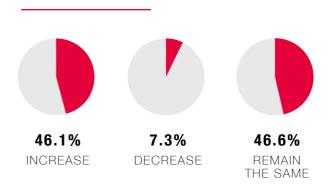
Almost half (45.6%) of the surveyed occupiers find their current office space satisfactory, whereas almost an equal proportion find their space to be perfectly fitting to their businesses and still having room for improvement (27.2% vs 25.2%). Only 1.9% of the occupiers surveyed find their current set up to be highly unsatisfactory.



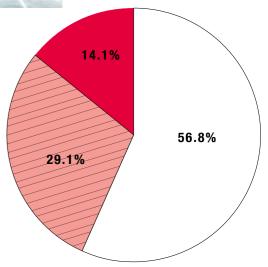


HAVE YOU INCREASED, DECREASED OR MAINTAINED YOUR BUSINESS SPACE IN 2015?

WILL YOUR
HEADCOUNT INCREASE,
DECREASE OR REMAIN
THE SAME IN 2017?



An equal percentage of companies surveyed are either planning to increase their headcount (46.1%) or maintain their headcount (46.6%). Only a small percentage (7.3%) expects to cut their headcount in 2017.



**56.8% of the companies surveyed have kept the same amount of space.** Interestingly, most occupiers in China and India acquired more space in 2015.

Maintained the same amount of space

Acquired additional spaceDisposed surplus space

# HOW FAR IN ADVANCE OF A LEASE EXPIRY DO YOU BEGIN TO PREPARE FOR IT?

34.5% of respondents prepare for their next lease 12 months in advance – which is the preparation time frame that Knight Frank recommends.

43.2%

43.2% of the survey respondents state that they begin the preparation for their next lease six months in advance.

Only 9% of the respondents started preparation 24 months before the lease expires. These include respondents from **Australia**, which begins 18 to 24 months before lease expiry, and **Thailand**, which experiences space supply shortage in the CBD.

5.3%

9 MONTHS 12 MONTHS 24 MONTHS





"Australia has a reasonably well-developed and sophisticated occupier advisory market, which means that occupiers are well advised as regards to the time frames required for premises procurement, and thereby allow sufficient lead time to achieve the optimal outcome."

# John Preece Head of Occupier Solutions Knight Frank Australia



"In China, prior preparation for lease renewals varies between the Tier-one, Tier two and Tier three cities given the differing levels of sophistication of landlords and tenants. Tier-one cities, being more prepared, typically commence negotiation with their landlords at least six months prior to lease expirations, while Tier two and Tier three cities typically connect with landlords one to two months prior to expiry leading to rushed and sometimes above-market rentals. Tenants are exposed to business continuity risk and unprofessional landlords might just have lock-down their premise."

#### Peter Zhang

Head of Tenant Representation, Commercial Services Knight Frank Shanghai

3 MONTHS 6 MONTHS 9 MONTHS 12 MONTHS 24 MONTH 10

34.5%

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# HAVE YOU CONSIDERED OR IMPLEMENTED ANY COST-SAVING INITIATIVES?

Similar to the year before, 32.5% of the respondents did not implement any of the recommended measures to effectively manage their space to save cost. Other than that, the strategy most often used is reduction of area per person (31.1%), followed by flexible working (23.3%).

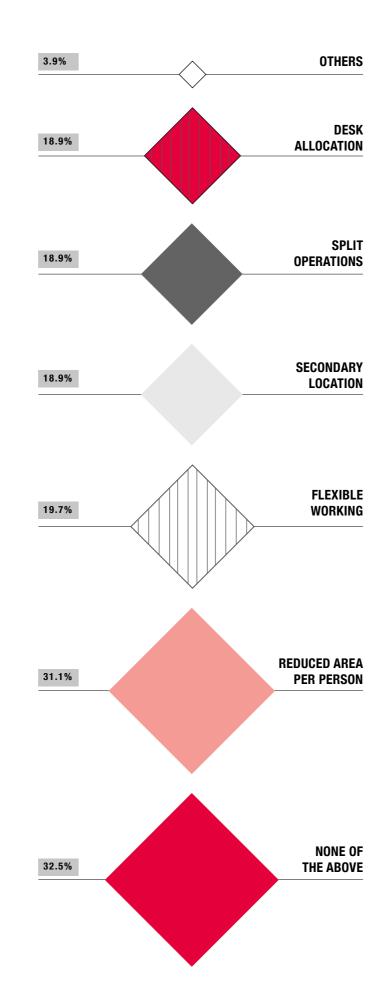
Hong Kong demonstrated an improved effort to implement cost-saving initiatives: 37% of the respondents in did not implement any cost-saving measures, down from 54% the year before.

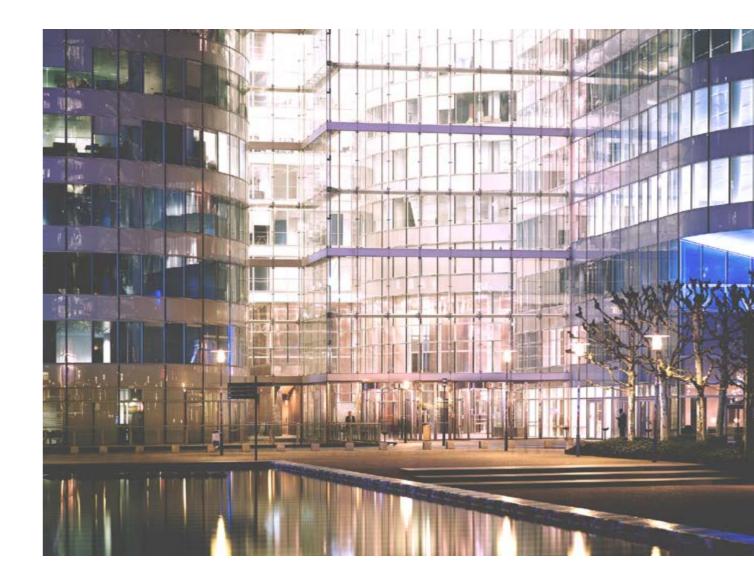


"It is important to leave adequate lead time in order to maximise leverage in negotiations. Without sufficient lead time, the occupier's negotiation standpoint is negatively impacted and will invariably lead to rushed decisions and a sub-optimal commercial outcome."

# **Sindiani Adinata**Head of Commercial Sales & Leasing

Knight Frank Indonesia







"Given the general sentiment towards a more uncertain economy outlook, occupiers who look to expand or renew their spaces may see that early preparation before lease expiry will be useful to allow sufficient time to plan and negotiate for more favourable lease terms.

"Interestingly, given that rent is the biggest concern for firms, most of the occupiers (32.5%) did not implement specific measures to save costs. Additionally, the majority of APAC tenants only chose to prepare six months before lease expiry, which is much shorter than the recommended 12-month lease preparation period.

"In light of this, we recommend tenants to seek out professional advice when it comes to lease preparation and take the opportunity to optimise their choice of location, space usage, as well as cost-saving measures. Knight Frank has assisted numerous clients regionally on this aspect and demonstrated exceptional results. We would be pleased to outline the success of specific projects."

#### **Ross Criddle**

Head of Global Corporate Services, Asia-Pacific Knight Frank Asia-Pacific

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